

- Outcomes we want our reforms to deliver:
 - A coherent vision for strategic change led by us and clearer lines of accountability for delivering it.
 - A system of code governance that allows strategic change to be delivered smoothly, efficiently and in the interests of consumers. This remedy can potentially speed up delivering benefits to consumers and competition through changes to relevant industry codes that implement government and Ofgem's policy objectives.
 - A clear, ongoing signal for industry on where to deploy resources.
- We were clear in our January workshop we want to deliver code manager who can:
 - be capable of delivering the strategic direction that we will set out;
 - have a mechanism for unblocking obstacles and speeding up complex change; and
 - they must provide a viable alternative to Ofgem's deep involvement in industry change projects
- We will be open to considering code and licence modifications where necessary to facilitate an open and effective competitive process.

- **Focus on consumer interest**
 - *Ability to drive change and act in the interests of consumers*
- **Potential for innovation**
 - *Ability to be driving innovation, efficiency and cost-reduction*
- **Accountability**
 - *Level of accountability & responsibility for end to end system of change*
- **Incentives**
 - *We would want to incentivise appropriate behaviour and align incentives with consumer interest*
- **Performance metrics & governance**
 - *Effectiveness and Transparency*
- **Flexibility**
 - *Ability to respond to changes*
- **Co-ordination**
 - Better co-ordination of cross code and complex change

This list contains some of the outcomes we may want to achieve with our code governance reforms.

This is not exhaustive and are draft for working level discussions